



Institute of Corporate Directors

presents this

Certificate of Participation

to

Ma. Teresa R. Famy

AREIT, Inc.

for having completed the

**2024 Ayala Integrated Corporate
Governance, Risk Management,
and Sustainability Summit**

held on

November 5, 2024 | 1:15 PM - 6:00 PM

at Fairmont Makati, Makati City

A handwritten signature in black ink, appearing to read 'Maniego'.

Atty. Pedro H. Maniego Jr.
Chairman



Institute of Corporate Directors

presents this

Certificate of Participation

to

Ma. Florence Therese dG. Martirez-Cruz

AyalaLand Logistics Holdings Corp.

for having completed the

**2024 Ayala Integrated Corporate
Governance, Risk Management,
and Sustainability Summit**

held on

November 5, 2024 | 1:00 PM - 6:00 PM

at Fairmont Makati, Makati City

Atty. Pedro H. Maniego Jr.
Chairman



Institute of Corporate Directors

presents this

Certificate of Participation

to

Maria Franchette M. Acosta

Ayala Corporation

for having completed the

**2024 Ayala Integrated Corporate
Governance, Risk Management,
and Sustainability Summit**

held on

November 5, 2024 | 1:00 PM - 6:00 PM

at Fairmont Makati, Makati City

A handwritten signature in black ink, appearing to read 'Maniego'.

Atty. Pedro H. Maniego Jr.
Chairman



Institute of Corporate Directors

presents this

Certificate of Participation

to

Roscoe M. Pineda

Ayala Land, Inc.

for having completed the

**2024 Ayala Integrated Corporate
Governance, Risk Management,
and Sustainability Summit**

held on

November 5, 2024 | 1:00 PM - 6:00 PM

at Fairmont Makati, Makati City

A handwritten signature in black ink, appearing to read 'Maniego'.

Atty. Pedro H. Maniego Jr.
Chairman



Institute of Corporate Directors

presents this

Certificate of Participation

to

Maphilindo S. Tandoc

Ayala Land, Inc.

for having completed the

**2024 Ayala Integrated Corporate
Governance, Risk Management,
and Sustainability Summit**

held on

November 5, 2024 | 1:00 PM - 6:00 PM

at Fairmont Makati, Makati City

A handwritten signature in black ink, appearing to read 'Maniego'.

Atty. Pedro H. Maniego Jr.
Chairman



Institute of Corporate Directors

presents this

Certificate of Participation

to

Rowena P. Libunao

AREIT, Inc.

for having completed the

**2024 Ayala Integrated Corporate
Governance, Risk Management,
and Sustainability Summit**

held on

November 5, 2024 | 1:00 PM - 6:00 PM

at Fairmont Makati, Makati City

A handwritten signature in black ink, appearing to read 'Maniego'.

Atty. Pedro H. Maniego Jr.
Chairman