

Certificate of Participation

to

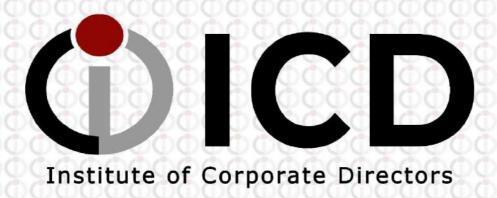
Jose Emmanuel H. Jalandoni

for having completed

The Board's Agenda 2021: The Pathway to Recovery Through ESG

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on 21 October 2021 1:30 PM - 5:30 PM through ZOOM Webinar



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to

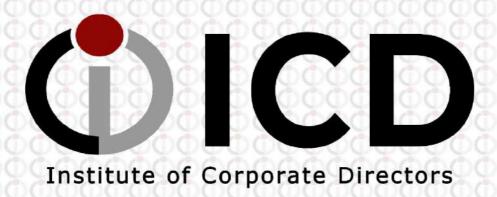
Bernard Vincent O. Dy

for having completed

The Board's Agenda 2021: The Pathway to Recovery Through ESG

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on 21 October 2021 1:30 PM - 5:30 PM through ZOOM Webinar



Certificate of Participation

to

Augusto D. Bengzon

for having completed

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held on 21 October 2021 1:30 PM - 5:30 PM through ZOOM Webinar



Certificate of Participation

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Carol T. Mills

for having completed

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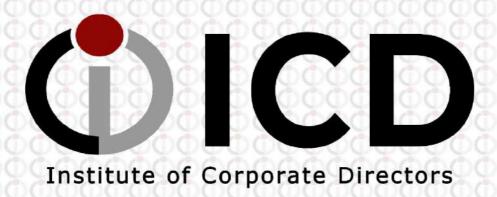
Omar T. Cruz

for attending

The Board's Agenda 2021: The Pathway to Recovery Through ESG

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on 21 October 2021 from 1:16 PM to 2:59 PM through ZOOM Webinar



Certificate of Participation

to

Enrico Cruz

for having completed

The Board's Agenda 2021: The Pathway to Recovery Through ESG

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on 21 October 2021 1:30 PM - 5:30 PM through ZOOM Webinar



Certificate of Participation

to

Simeon S. Cua

for having completed

The Board's Agenda 2021: The Pathway to Recovery Through ESG

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on 21 October 2021 1:30 PM - 5:30 PM through ZOOM Webinar



Certificate of Participation

to

Mariana Beatriz E. Zobel de Ayala

for having completed

The Board's Agenda 2021: The Pathway to Recovery Through ESG

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

> held on 21 October 2021 1:30 PM - 5:30 PM through ZOOM Webinar

Leonardo M. Berba