



Institute of Corporate Directors

presents this

Certificate of Participation

to

Augusto D. Bengzon

Ayala Land, Inc.

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:23:00 PM - 5:25:00 PM

through ZOOM Webinar

Leonardo M. Berba

Chief Executive Officer



Institute of Corporate Directors

presents this

Certificate of Participation

to

Enrico Cruz

AREIT, Inc.

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:25:00 PM - 5:54:00 PM

through ZOOM Webinar

Leonardo M. Berba
Chief Executive Officer



Institute of Corporate Directors

presents this

Certificate of Participation

to

Omar T. Cruz

AREIT, Inc.

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:36:00 PM - 3:38:00 PM

through ZOOM Webinar

Leonardo M. Berba

Chief Executive Officer



Institute of Corporate Directors

presents this

Certificate of Participation

to

Simeon S. Cua

AREIT, Inc.

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:24:00 PM - 5:33:00 PM

through ZOOM Webinar



Chief Executive Officer



Institute of Corporate Directors

presents this

Certificate of Participation

to

Bernard Vincent O. Dy

Ayala Land, Inc.

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:27:00 PM - 5:52:00 PM

through ZOOM Webinar

Leonardo M. Berba

Chief Executive Officer



Institute of Corporate Directors

presents this

Certificate of Participation

to

Jose Emmanuel Jalandoni

Ayalaland Logistics Holdings Corporation

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:27:00 PM - 4:28:00 PM

through ZOOM Webinar



Chief Executive Officer



Institute of Corporate Directors

presents this

Certificate of Participation

to

Carol T. Mills

Ayala Land, Inc.

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:43:00 PM - 5:27:00 PM

through ZOOM Webinar



Leonardo M. Berba
Chief Executive Officer