

Certificate of Participation

to

Augusto D. Bengzon

Ayala Land, Inc.

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)
held on

10 November 2020 1:23:00 PM - 5:25:00 PM through ZOOM Webinar

Leonardo M. Berba



Certificate of Participation

to

Enrico Cruz

AREIT, Inc.

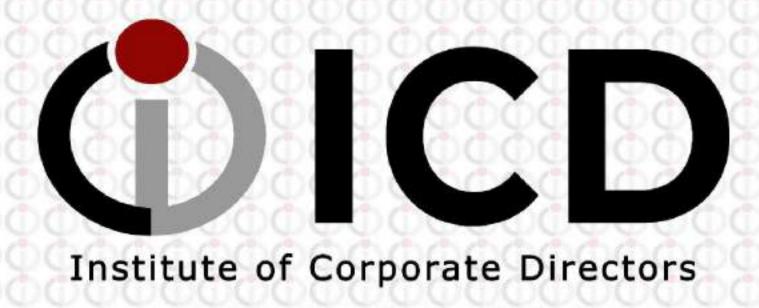
for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)
held on

10 November 2020 1:25:00 PM - 5:54:00 PM through ZOOM Webinar

Leonardo M. Berba



Certificate of Participation

to

Omar T. Cruz

AREIT, Inc.

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)
held on

10 November 2020 1:36:00 PM - 3:38:00 PM through ZOOM Webinar

Leonardo M. Berba



Certificate of Participation

to

Simeon S. Cua

AREIT, Inc.

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)
held on

10 November 2020 1:24:00 PM - 5:33:00 PM through ZOOM Webinar

Leonardo M. Berba



Certificate of Participation

to

Bernard Vincent O. Dy

Ayala Land, Inc.

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020 1:27:00 PM - 5:52:00 PM through ZOOM Webinar

Leonardo M. Berba



Certificate of Participation

to

Jose Emmanuel Jalandoni

Ayalaland Logistics Holdings Corporation

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020 1:27:00 PM - 4:28:00 PM through ZOOM Webinar

Leonardo M. Berba



Certificate of Participation

to

Carol T. Mills

Ayala Land, Inc.

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)
held on

10 November 2020 1:43:00 PM - 5:27:00 PM through ZOOM Webinar

Leonardo M. Berba