



Institute of Corporate Directors

presents this

Certificate of Participation

to

Amelia Ann T. Alipao

Ayala Land, Inc.

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:15:00 PM - 5:04:00 PM

through ZOOM Webinar

Leonardo M. Berba

Chief Executive Officer



Institute of Corporate Directors

presents this

Certificate of Participation

to

Elaine Fajardo Alzona

AREIT, Inc.

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:25:00 PM - 5:53:00 PM

through ZOOM Webinar

Leonardo M. Berba

Chief Executive Officer



Institute of Corporate Directors

presents this

Certificate of Participation

to

Solomon M. Hermosura

Ayala Corporation

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:39:00 PM - 5:56:00 PM

through ZOOM Webinar



Chief Executive Officer



Institute of Corporate Directors

presents this

Certificate of Participation

to

June Vee D. Montecarlo-Navarro

AG Counselors Corporation

for having completed

The Board Agenda 2020:

The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:20:00 PM - 5:54:00 PM

through ZOOM Webinar

Leonardo M. Berba

Chief Executive Officer



Institute of Corporate Directors

presents this

Certificate of Participation

to

Nimfa Ambrosia Perez Paras

Cebu Holdings, Inc.

for having completed

The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:10:00 PM - 5:29:00 PM

through ZOOM Webinar

Leonardo M. Berba

Chief Executive Officer